



THE TOP RETAILERS IN ONTARIO

9th Edition | 2019



WOW METHODOLOGY



HOW?

Evaluation of the customer experience at **182 Ontario retailers** via an online survey with over 15,000 Ontarians.

WHO?

Each retailer was assessed by **400 of its <u>recent</u>** customers, 15 years of age or older.

WHEN?

Data collection took place from **September to October 2019**.

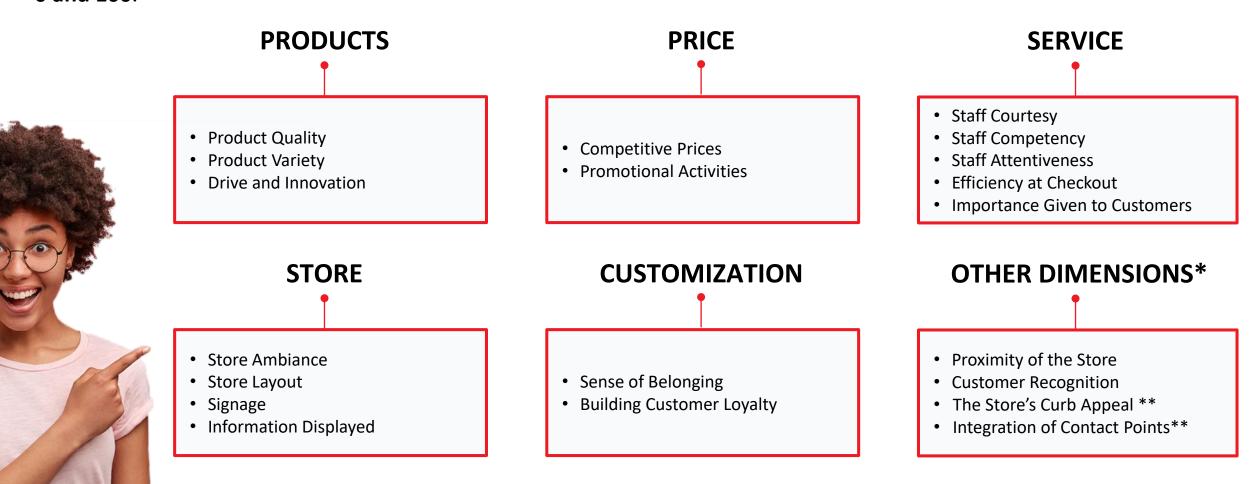
WEIGHTING?

Results were weighted according to **gender**, **age**, **region** and **language**, to be representative of each retailer's recent clientele.

WOW WOW INDEX



The WOW Index is based on a store's performance on the 16 dimensions related to the in-store experience, taking into account the importance of each dimension in the store's line of business. The WOW index is a number between 0 and 100.



^{*} These dimensions are not included in the Wow Index calculation.

^{**} New dimensions.



GROCERY



ONTARIO



2019	RETAILERS	2019 WOW INDEX
1	FARM BOY	77.7
2	YOUR INDEPENDENT GROCER	76.8
3	LONGO'S	70.0
4	SOBEYS	68.7
5	WHOLE FOODS	68.3
6	METRO	68.0
7	FORTINOS	67.4
8	NO FRILLS	66.9
9	FOODLAND	65.8
10	ZEHRS	63.8
11	INDEPENDENT CITY MARKET	61.8
12	REAL CANADIAN SUPERSTORE (RCSS)	61.0
13	FOOD BASICS	60.2
14	FRESHCO	59.2
15	WALMART FOOD	61.6
16	VALU-MART	56.8
17	NATIONS	55.0
18	LOBLAWS	54.7
19	T&T	48.6
20	RABBA FINE FOODS	41.0



2019

2

CONVENIENCE STORES & DOLLAR STORES

RETAILERS



2019

WOW INDEX

49.6



DOLLARAMA





PHARMACIES



2019	RETAILERS	2019 WOW INDEX
1	PHARMASAVE	84.2
2	IDA / GUARDIAN	77.9
3	SHOPPERS DRUG MART	76.9
4	REXALL / PHARMA PLUS	71.5





ALCOHOL



		2019
2019	RETAILERS	WOW INDEX
1	THE WINE SHOP	94.0
2	THE WINE RACK	81.8
3	LCBO	77.6
4	THE BEER STORE	73.7



Note: Shopper satisfaction with the Wine & Beer departments within Grocery is also captured in our Grocery report and reported by retailer.



DIY/HARDWARE/RENOVATION & PAINTING





2019	RETAILERS	2019 WOW INDEX
1	LEE VALLEY TOOLS	92.2
2	LOWE'S	72.0
3	HOME HARDWARE	64.3
4	HOME DEPOT	63.3
5	CANADIAN TIRE	60.7
6	RONA	58.9



2019	RETAILERS	2019 WOW INDEX
1	BENJAMIN MOORE	81.8
2	DULUX PAINTS	80.8
3	SHERWIN-WILLIAMS	68.9



2019

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SAKS FIFTH AVENUE

DEPARTMENT STORES

RETAILERS



2019

WOW INDEX

48.5







BEAUTY



2019



2019	RETAILERS	WOW INDEX
1	LUSH	91.1
2	THE FACE SHOP	89.6
3	BATH & BODY WORKS	85.6
4	MAC COSMETICS	85.4
5	THE BODY SHOP	84.6
6	YVES ROCHER	83.5
7	KIEHL'S	78.3
8	SEPHORA	77.9
9	NYX	72.9

Note: Results for the Beauty departments within other retailers is also available via our full report, including: Shoppers Drug Mart Beauty Boutique, Hudson's Bay, Holt Renfrew, Nordstrom, Rexall and Walmart.



JEWELRY



2019	RETAILERS	2019 WOW INDEX
1	CHARM DIAMOND CENTRES	83.0
2	BIRKS	81.6
3	TIFFANY & CO.	81.0
4	MICHAEL HILL	77.8
5	PANDORA	73.2
6	SWAROVSKI	70.2
7	MAPPINS	68.7
8	PEOPLES	68.0





SPECIALTY BOUTIQUES





RETAILERS	2019 WOW INDEX
SAJE NATURAL WELLNESS	96.2
DAVID'S TEA	94.4
M&M FOOD MARKET	93.6
NESPRESSO	91.7
PETSMART	83.6
PET VALU	80.4
BULK BARN	72.0
	SAJE NATURAL WELLNESS DAVID'S TEA M&M FOOD MARKET NESPRESSO PETSMART PET VALU



2019	RETAILERS	2019 WOW INDEX
1	LINDT MAÎTRE CHOCOLATIER	93.8
2	PURDYS CHOCOLATIER	87.5
3	CHOCOLATS FAVORIS	82.5
4	ROCKY MOUNTAIN CHOCOLATE FACTORY	75.0
5	LAURA SECORD	72.1
6	DAIRY QUEEN	59.9



GAMES, CULTURE, ENTERTAINMENT



		2019
2019	RETAILERS	WOW INDEX
1	LEGO	86.2
2	CHAPTERS INDIGO	85.5
3	DISNEY STORE	82.1
4	MASTERMIND TOYS	79.2
5	TOYS "R" US	62.5





EYEWEAR



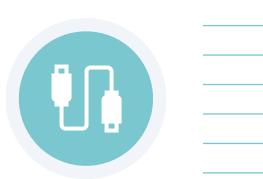
2019	RETAILERS	2019 WOW INDEX
1	SUNGLASS HUT	76.2
2	NEW LOOK EYEWEAR	75.7
3	COSTCO OPTICAL	73.6
4	LENSCRAFTERS	73.5
5	FYIDOCTORS	72.8
6	WALMART VISION CENTRE	70.1
7	HAKIM OPTICAL	67.5





HOUSEHOLD DECORATION, FURNITURE & ELECTRONICS





2019	RETAILERS	WOW INDEX
1	MICROSOFT STORE	91.2
2	SAMSUNG	80.8
3	APPLE STORE	77.0
4	KITCHEN STUFF PLUS	74.6
5	STOKES	72.8
6	SLEEP COUNTRY CANADA	72.3
7	IKEA	71.5
8	EQ3	71.1
9	BEST BUY	66.8
9	STAPLES	66.5
11	THE SOURCE	66.1
12	HOMESENSE	65.3
13	LEON'S	58.3
14	urban barn	57.6
15	THE BRICK	57.3
16	STRUCTUBE	54.8



WOMEN'S CLOTHING & LINGERIE





1 PENNINGTONS 91.0 2 ADDITION ELLE 81.1 3 LAURA 77.4 4 REITMANS 75.0 5 GARAGE 71.3 6 MELANIE LYNE 68.4 7 DYNAMITE 67.6 8 SUZY 61.8 9 APDÈNE 60.2	2019	RETAILERS	2019 WOW INDEX 91.0		
3 LAURA 77.4 4 REITMANS 75.0 5 GARAGE 71.3 6 MELANIE LYNE 68.4 7 DYNAMITE 67.6 8 SUZY 61.8	1	PENNINGTONS			
4 REITMANS 75.0 5 GARAGE 71.3 6 MELANIE LYNE 68.4 7 DYNAMITE 67.6 8 SUZY 61.8	2	ADDITION ELLE	81.1		
5 GARAGE 71.3 6 MELANIE LYNE 68.4 7 DYNAMITE 67.6 8 SUZY 61.8	3	LAURA	77.4		
6 MELANIE LYNE 68.4 7 DYNAMITE 67.6 8 SUZY 61.8	4	REITMANS	75.0		
7 DYNAMITE 67.6 8 SUZY 61.8	5	GARAGE	71.3		
8 SUZY 61.8	6	MELANIE LYNE	68.4		
	7	DYNAMITE	67.6		
9 APDÈNE 60.2	8	SUZY	61.8		
5 ANDLINE 00.2	9	ARDÈNE	60.2		



2019	RETAILERS	2019 WOW INDEX		
1	AERIE (BY AMERICAN EAGLE)	86.5		
2	VICTORIA'S SECRET	81.5		
3	LA SENZA	73.8		
4	LA VIE EN ROSE	72.1		



MEN'S CLOTHING



2019	RETAILERS	2019 WOW INDEX		
1	INDOCHINO	89.9		
2	TIP TOP TAILORS	79.4		
3	HARRY ROSEN	78.4		
4	MOORES	76.0		
5	JACK&JONES	75.5		



Note: Results also available for the men's department stores within Nordstrom, Holt Renfrew, and Saks Fifth Avenue in the full report.



UNISEX CLOTHING



2019

51.1

48.2

2019	RETAILERS	WOW INDEX 79.3	
2013	RETAILERS		
1	MARK'S WORK WEARHOUSE		
2	BANANA REPUBLIC	75.4	
3	UNIQLO	74.6	
4	AMERICAN EAGLE OUTFITTERS	70.4	
5	URBAN PLANET	69.8	
6	FRANK AND OAK	68.8	
7	ROOTS	67.9	
8	CLUB MONACO	66.8	
9	GAP	66.1	
10	RW & CO	65.2	
11	ANTHROPOLOGIE	63.4	
12	OLD NAVY	62.3	
13	ABERCROMBIE&FITCH	61.5	
14	H&M	58.5	
15	URBAN OUTFITTERS	56.7	
16	J.CREW	56.2	
17	ZARA	54.5	
18	STITCHES	54.0	
19	LE CHÂTEAU	52.5	



20

21

TOP SHOP

FOREVER 21



SPORTS EQUIPMENT & SPORTS CLOTHING





2019	RETAILERS	2019 WOW INDEX		
1	MEC	86.1		
2	SAIL	78.4		
3	THE RUNNING ROOM	77.0		
4	FOOT LOCKER	70.3		
5	ATMOSPHERE	68.0		
6	NATIONAL SPORTS	66.9		
7	SOURCE FOR SPORTS	66.5		
8	GOLF TOWN	66.0		
9	SPORTING LIFE	64.8		
10	SPORT CHEK	61.9		



2019	RETAILERS	2019 WOW INDEX		
1	LULULEMON ATHLETICA	79.6		
2	LOLË	73.6		
3	3 UNDER ARMOUR 70.7			
4	PUMA	68.7		
5	CHAMPS SPORTS	67.4		
6	REEBOK	66.3		
7	ADIDAS	65.2		
8	NIKE / NIKE FACTORY	61.5		



SHOES

RETAILERS



2019

58.7





2019

12

SOFTMOC





THE RETAILERS OFFERING CUSTOMERS THE BEST IN-STORE EXPERIENCE IN 2019*





^{*} Wow Index of 90 and over.





RANKING OF THE BEST ONLINE CUSTOMER EXPERIENCE 2019 Edition













WOW METHODOLOGY



HOW?

Online customer experience assessment of **112 Web sites or mobile apps** via a **Web survey** of more than 12,000 Canadians.

WHO?

Each site was evaluated by 400 of its visitors, 15 years of age and over.

WHEN?

Data collection took place from **September to October 2019**.

WEIGHTING?

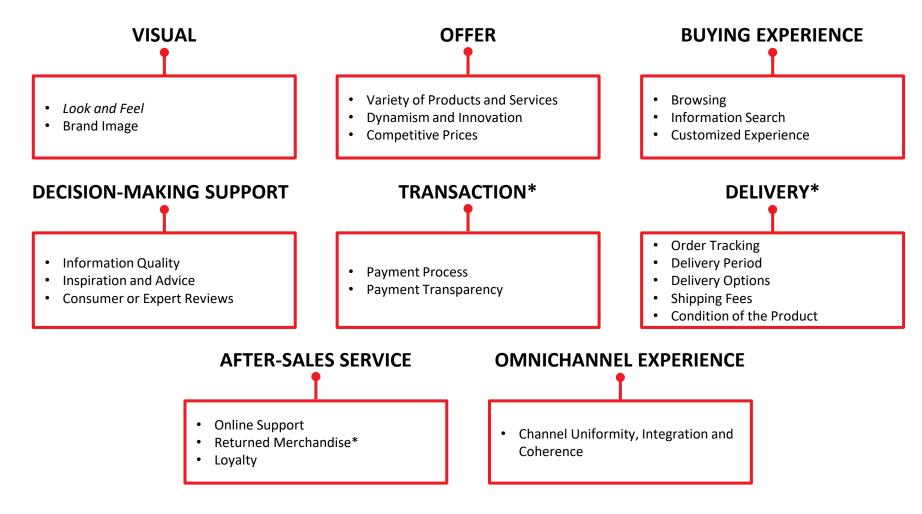
Results were weighted according to **gender**, **age**, **region and language** to be representative of visitors to each Web site or mobile app evaluated.



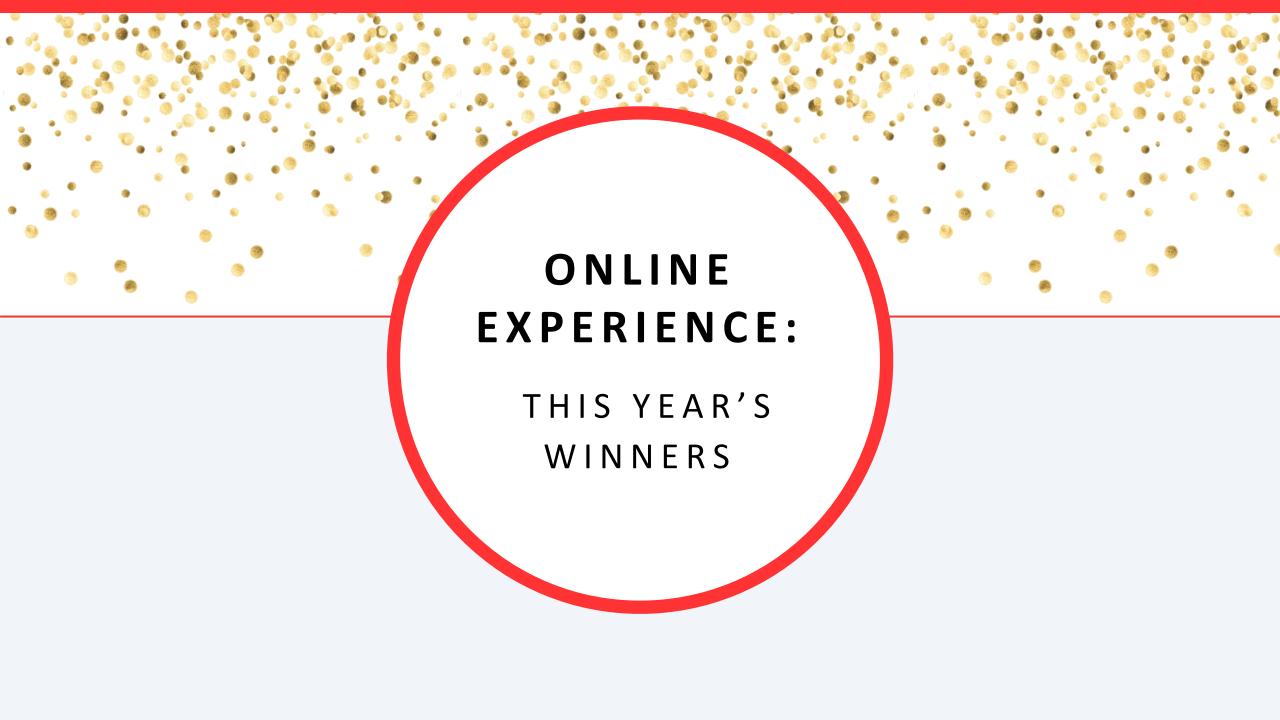
THE DIMENSIONS OF THE ONLINE CUSTOMER EXPERIENCE



WOW's Digital Index is derived from the performance of a Web site or mobile app on 14 dimensions of the customer's non-transactional online experience and takes into account their respective importance within this sector. The WOW Index ranges from 0 to 100.



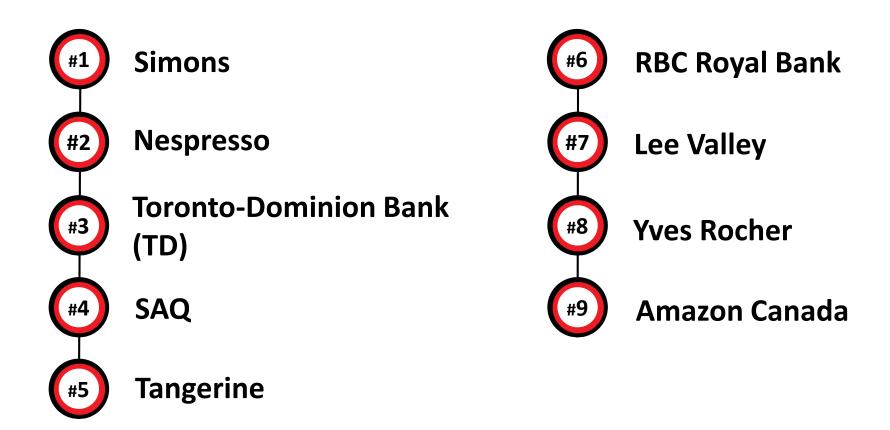
^{*} These dimensions are not included in the Digital WOW index.





THE 9 BEST ONLINE EXPERIENCES IN 2019







RANKING BY SECTOR



ALCOHOL	SAQ LCBO	BEAUTY	YVES ROCHER SEPHORA MAC	ONLINE	AMAZON CANADA WELL.CA WAYFAIR
FURNITURE	IKEA LINEN CHEST		KIEHL'S		EBAY
	KITCHEN STUFF PLUS THE BRICK	SPECIALTY	NESPRESSO DAVID'S TEA	CULTURE	CHAPTERS INDIGO ARCHAMBAULT RENAUD-BRAY
PETS	MONDOU PET SMART PET VALUE	SHOES	CHOCOLATS FAVORIS KEURIG COLE HAAN		DESERRES MICHAEL'S
INSURANCE	INDUSTRIAL ALLIANCE SUN LIFE FINANCIAL SSQ INSURANCE ALLSTATE INSURANCE BELAIRDIRECT		ALDO BROWNS SHOES SHOE COMPANY STEVE MADDEN	ELECTRO	APPLE STAPLES BEST BUY



RANKING BY SECTOR



FOOD AMAZON / FOOD

COSTCO

METRO

MAXI

LOBLAWS

PROVIGO

SOBEYS

GROCERY GATEWAY

REAL CANADIAN SUPERSTORE

WALMART / FOOD

FINANCE T

TD BANK

TANGERINE

RBC ROYAL BANK

BMO BANK

CIBC BANK

SCOTIA BANK

DESJARDINS

NATIONAL BANK

BLC BANK

DEPARTMENT SIMONS

STORE CANADIAN TIRE

WALMART

HUDSON'S BAY

FOOD

COOK IT

DELIVERY GOODFOOD MARKET

MISS FRESH

GAMING LOTO-QUÉBEC

ONTARIO LOTTERY AND

GAMING CORPORATION

EYEWEAR BON LOOK

GREISHE & SCAFF

IRIS

NEW LOOK

PHARMACY

JEAN COUTU

BRUNET

FAMILIPRIX

PROXIM

SHOPPERS DRUG MART

UNIPRIX

IDA & GUARDIAN

REXALL

HARDWARE

LEE VALLEY

CANAC

LOWE'S

PATRICK MORIN

HOME DEPOT

RONA

RÉNO-DÉPÔT

BMR



RANKING BY SECTOR



SPORTS

MEC

LA CORDÉE

SPORTS EXPERTS /

ATMOSPHERE

TELCO

FIZZ

VIDÉOTRON

VIRGIN MOBILE

KOODO

EBOX

FIDO

TELUS

ROGERS

BELL

TRANSPORT

STM

VIA RAIL

CLOTHING

PENNINGTONS

DYNAMITE

ADDITION ELLE

REITMANS

BANANA REPUBLIC

H&M

LE CHÂTEAU

RW&CO

GARAGE

FRANK AND OAK

ZARA

HARRY ROSEN

FOREVER 21

MOORES



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<u> IBDO</u>

BDO CANADA

OFFICES ACROSS CANADA

IN REVENUE

MID **MARKET FOCUSED**

475 Partners | 3,600 + Personnel | 98 Years Experience

AUDIT & ASSURANCE











ACCOUNTING

ADVISORY SERVICES





FINANCIAL RECOVERY



FINANCIAL ADVISORY



OUTSOURCING



SRED

TAX







RETAIL 2020

The Path Forward



Market Polarization



Real Estate Re-Think



The Next Digital Disruptors



Omnichannel is Dead



CEX: Invest for Success



MARKET POLARIZATION

Time to Pick a Side?

LUXURY

In 2017, almost 40% of international entrants to the Canadian retail market were luxury brands.



VALUE

39% of respondents in the RCC Survey named finding a great deal as the shopping activity they enjoyed the most.



THINK OUTSIDE THE (BIG) BOX

New Formats: New Opportunities







IBDO



The Next Big Disruptors

- Voice
- Robotics
- Artificial Intelligence
- Blockchain
- 5G





OMNICHANNEL IS DEAD ... LONG LIVE OMNICHANNEL

Frictionless integration is the new standard

- Customer facing aspects must integrate with back-office processes
- Engage customers both online and off
- Align e-commerce with in-store experience











CEX: WHERE TO INVEST?

High

Importance to Customer

Low

Deliver a high touch experience with high-skilled staff

Deliver an acceptable experience with lower skilled/lower cost staff

Deliver digitally with customerfriendly, intuitive and frictionless systems

Deliver efficiently with back office systems

Low

Repeatability

High



WHAT'S NEXT?

- Take a hard look at your value drivers why do consumers pick you?
- Make every square foot count traffic, basket, experience, loyalty
- Invest in the next wave of technologies
- Be relentlessly frictionless
- Get ROI from your CEX investments



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RETAIL TRENDS 2020

https://insights.bdo.ca/retail-trends

